FSW – Appendix A Page 1 of 22

## Application for a §1915 (c) HCBS Waiver HCBS Waiver Application Version 3.5

**Includes Changes Implemented through November 2014** 

#### **Submitted by:**

The Maryland Department of Health – Office of Health Services and Developmental Disabilities Administration					
Submission Date:					
CMS Receipt Date (CMS Use)					

# Application for a §1915(c) Home and Community-Based Services Waiver

#### PURPOSE OF THE HCBS WAIVER PROGRAM

The Medicaid Home and Community-Based Services (HCBS) waiver program is authorized in §1915(c) of the Social Security Act. The program permits a State to furnish an array of home and community-based services that assist Medicaid beneficiaries to live in the community and avoid institutionalization. The Centers for Medicare & Medicaid Services (CMS) recognizes that the design and operational features of a waiver program will vary depending on the specific needs of the target population, the resources available to the State, service delivery system structure, State goals and objectives, and other factors.

		1. Request Information
<b>A.</b>	The <b>State</b> of <b>Maryland</b> based services (HCBS) waive	requests approval for a Medicaid home and community-r under the authority of §1915(c) of the Social Security Act (the Act).
В.	<b>Program Title</b> (optional – this title will be used to locate this waiver in the finder):	Family Supports Waiver

C. Type of Request: (the system will automatically populate new, amendment, or renewal)

Requested Approval Period: (For new waivers requesting five year approval periods, the waiver must serve individuals who are dually eligible for Medicaid and Medicare.)

X	3 years
	5 years

FSW – Appendix A Page 2 of 22

		New to replace waiver						
		Replacing Waiver Number:						
		Migration Waiver – this is an existing approved waiver						
		Provide the information about the original waiver being migrated						
		Base Waiver Number:						
		Amendment Number (if applicable):						
		Effective Date: (mm/dd/yy)						
D.	Type	of Waiver (select only one):						
٠,	0	Model Waiver						
		Walver						
	0	Regular Waiver						
<b>E.</b>	Prop	posed Effective Date: January 1, 2018						
	Δnn	roved Effective Date (CMS Use):						
	11PP	Toved Effective Bate (CIMS USE).						
F.		(s) of Care. This waiver is requested in order to provide home and community-based waiver						
	services to individuals who, but for the provision of such services, would require the following level(s) of care, the costs of which would be reimbursed under the approved Medicaid State plan (check each							
		pplies):						
		Hospital (select applicable level of care)						
		O Hospital as defined in 42 CFR §440.10						
		If applicable, specify whether the State additionally limits the waiver to subcategories of the						
		hospital level of care:						
		Inpatient psychiatric facility for individuals under age 21 as provided in 42 CFR §						
		440.160						
		Nursing Facility (select applicable level of care)						
		O Nursing Facility as defined in 42 CFR §440.40 and 42 CFR §440.155						
		If applicable, specify whether the State additionally limits the waiver to subcategories of the						
		nursing facility level of care:						
		O Institution for Mental Disease for persons with mental illnesses aged 65 and older as						
		provided in 42 CFR §440.140						
	Ø	Intermediate Care Facility for Individuals with Intellectual Disabilities (ICF/IID) (as						
	defined in 42 CFR §440.150)							

FSW – Appendix A Page 3 of 22

If applicable, specify whether the State additionally limits the waiver to subcategories of the ICF/IID facility level of care:

G. Concurrent Operation with Other Programs. This waiver operates concurrently with another program (or programs) approved under the following authorities

#### **Select one:**

•	Not	applicable						
)	App	plicable						
	Che	ck the applicable authority or authorities:						
		Services furnished under the provisions of §1915(a)(1)(a) of the Act and described in Appendix I						
			ver(s) authorized under §1915(b) of the Act.					
			cify the §1915(b) waiver program and indicate	whe	ther a §1915(b) waiver application			
		has	been submitted or previously approved:					
		_	cify the §1915(b) authorities under which this pr lies):	ograi	m operates (check each that			
			§1915(b)(1) (mandated enrollment to managed care)		§1915(b)(3) (employ cost savings to furnish additional services)			
			§1915(b)(2) (central broker)		§1915(b)(4) (selective contracting/limit number of providers)			
		Spec	rogram operated under §1932(a) of the Act. cify the nature of the State Plan benefit and indicate been submitted or previously approved:	cate v	whether the State Plan Amendment			
		A program authorized under §1915(i) of the Act.						
		A program authorized under §1915(j) of the Act.						
		_	rogram authorized under §1115 of the Act. cify the program:	_				

**H.** Dual Eligibility for Medicaid and Medicare. Check if applicable:

FSW – Appendix A Page 4 of 22

This waiver provides services for individuals who are eligible for both Medicare and Medicaid.

#### 2. Brief Waiver Description

**Brief Waiver Description.** *In one page or less*, briefly describe the purpose of the waiver, including its goals, objectives, organizational structure (e.g., the roles of state, local and other entities), and service delivery methods.

The Family Supports Waiver supports individuals and families with all of their complexity, strengths and unique abilities to achieve self—determination, interdependence, productivity, integration and inclusion in all facets of community life across the lifespan. It supports individuals and families as they focus on life experiences that point the trajectory toward a good quality of life across the lifespan. Services can support integrated life domains that are important to a good quality of life, including daily life, safety and security, community living, healthy lifestyle, social and spirituality, and citizenship and advocacy. They can help to build on current support structures that focus on self-determination, community living, social capital and economic sufficiency to achieve individually defined life outcomes.

The goals for the Family Supports Waiver include providing:

- Innovative service options aimed at providing supports that build on the Supporting Families Community of Practice, strengthening families' abilities to support their member with a disability;
- Individual and family self-direction opportunities;
- Flexibility for individuals and families to move dollar amounts among line items within their approved person-centered plan to meet the emerging and cyclical needs of the child and family; and
- Short term exceptions to the overall budget caps based on exceptional needs (for example family caregiver support needs, post hospitalization, short term care needs).

Participants can access Coordination of Community Services (i.e. case management) through the Medicaid State Plan Targeted Case Management (TCM) authority. Coordinators assist participants in developing a person-centered plan, ensuring individual health and safety needs are met, and assuring that participants are satisfied with the services they are receiving.

Services are delivered through a network of licensed community-based service providers and independent providers throughout the State that are charged with implementing waiver participants person-centered plan by providing services that enhance an individual's and their family's quality of life as defined by the individual and their family.

#### 3. Components of the Waiver Request

The waiver application consists of the following components. Note: <u>Item 3-E must be completed.</u>

- **A.** Waiver Administration and Operation. Appendix A specifies the administrative and operational structure of this waiver.
- **B.** Participant Access and Eligibility. Appendix B specifies the target group(s) of individuals who are served in this waiver, the number of participants that the State expects to serve during each year that

FSW – Appendix A Page 5 of 22

the waiver is in effect, applicable Medicaid eligibility and post-eligibility (if applicable) requirements, and procedures for the evaluation and reevaluation of level of care.

- **C. Participant Services. Appendix C** specifies the home and community-based waiver services that are furnished through the waiver, including applicable limitations on such services.
- **D.** Participant-Centered Service Planning and Delivery. Appendix **D** specifies the procedures and methods that the State uses to develop, implement and monitor the participant-centered service plan (of care).
- **E.** Participant-Direction of Services. When the State provides for participant direction of services, **Appendix E** specifies the participant direction opportunities that are offered in the waiver and the supports that are available to participants who direct their services. (*Select one*):

(	9	Yes. This waiver provides participant direction opportunities. Appendix E is required.								
	$\overline{C}$	No.	This	waiver	does	not	provide	participant	direction	opportunities.
		Appe	ndix E is	s not requir	ed.					

- **F.** Participant Rights. Appendix **F** specifies how the State informs participants of their Medicaid Fair Hearing rights and other procedures to address participant grievances and complaints.
- **G.** Participant Safeguards. Appendix G describes the safeguards that the State has established to assure the health and welfare of waiver participants in specified areas.
- **H.** Quality Improvement Strategy. Appendix H contains the Quality Improvement Strategy for this waiver.
- I. Financial Accountability. Appendix I describes the methods by which the State makes payments for waiver services, ensures the integrity of these payments, and complies with applicable federal requirements concerning payments and federal financial participation.
- **J.** Cost-Neutrality Demonstration. Appendix J contains the State's demonstration that the waiver is cost-neutral.

#### 4. Waiver(s) Requested

- **A.** Comparability. The State requests a waiver of the requirements contained in §1902(a)(10)(B) of the Act in order to provide the services specified in **Appendix C** that are not otherwise available under the approved Medicaid State plan to individuals who: (a) require the level(s) of care specified in Item 1.F and (b) meet the target group criteria specified in **Appendix B**.
- **B.** Income and Resources for the Medically Needy. Indicate whether the State requests a waiver of \$1902(a)(10)(C)(i)(III) of the Act in order to use institutional income and resource rules for the medically needy (*select one*):

0	Not Applicable
0	No
•	Yes

**C. Statewideness.** Indicate whether the State requests a waiver of the statewideness requirements in §1902(a)(1) of the Act (*select one*):

•	No
0	Yes

If yes, specify the waiver of statewideness that is requested (check each that applies):

Geographic Limitation. A waiver of statewideness is requested in order to furnish services
under this waiver only to individuals who reside in the following geographic areas or political
subdivisions of the State.

FSW – Appendix A Page 6 of 22

Specify the areas to which this waiver applies and, as applicable, the phase-in schedule of the waiver by geographic area:
<b>Limited Implementation of Participant-Direction</b> . A waiver of statewideness is requested in order to make <i>participant direction of services</i> as specified in <b>Appendix E</b> available only to individuals who reside in the following geographic areas or political subdivisions of the State. Participants who reside in these areas may elect to direct their services as provided by the State or receive comparable services through the service delivery methods that are in effect elsewhere in the State.  Specify the areas of the State affected by this waiver and, as applicable, the phase-in schedule of the waiver by geographic area:

#### 5. Assurances

In accordance with 42 CFR §441.302, the State provides the following assurances to CMS:

- **A. Health & Welfare:** The State assures that necessary safeguards have been taken to protect the health and welfare of persons receiving services under this waiver. These safeguards include:
  - 1. As specified in **Appendix** C, adequate standards for all types of providers that provide services under this waiver;
  - 2. Assurance that the standards of any State licensure or certification requirements specified in **Appendix C** are met for services or for individuals furnishing services that are provided under the waiver. The State assures that these requirements are met on the date that the services are furnished; and,
  - **3.** Assurance that all facilities subject to §1616(e) of the Act where home and community-based waiver services are provided comply with the applicable State standards for board and care facilities as specified in **Appendix C**.
- **B.** Financial Accountability. The State assures financial accountability for funds expended for home and community-based services and maintains and makes available to the Department of Health and Human Services (including the Office of the Inspector General), the Comptroller General, or other designees, appropriate financial records documenting the cost of services provided under the waiver. Methods of financial accountability are specified in **Appendix I**.
- **C. Evaluation of Need:** The State assures that it provides for an initial evaluation (and periodic reevaluations, at least annually) of the need for a level of care specified for this waiver, when there is a reasonable indication that an individual might need such services in the near future (one month or less) but for the receipt of home and community-based services under this waiver. The procedures for evaluation and reevaluation of level of care are specified in **Appendix B**.
- **D.** Choice of Alternatives: The State assures that when an individual is determined to be likely to require the level of care specified for this waiver and is in a target group specified in **Appendix B**, the individual (or, legal representative, if applicable) is:
  - 1. Informed of any feasible alternatives under the waiver; and,
  - 2. Given the choice of either institutional or home and community-based waiver services.

FSW – Appendix A Page 7 of 22

**Appendix B** specifies the procedures that the State employs to ensure that individuals are informed of feasible alternatives under the waiver and given the choice of institutional or home and community-based waiver services.

- **E.** Average Per Capita Expenditures: The State assures that, for any year that the waiver is in effect, the average per capita expenditures under the waiver will not exceed 100 percent of the average per capita expenditures that would have been made under the Medicaid State plan for the level(s) of care specified for this waiver had the waiver not been granted. Cost-neutrality is demonstrated in **Appendix J**.
- **F.** Actual Total Expenditures: The State assures that the actual total expenditures for home and community-based waiver and other Medicaid services and its claim for FFP in expenditures for the services provided to individuals under the waiver will not, in any year of the waiver period, exceed 100 percent of the amount that would be incurred in the absence of the waiver by the State's Medicaid program for these individuals in the institutional setting(s) specified for this waiver.
- **G.** Institutionalization Absent Waiver: The State assures that, absent the waiver, individuals served in the waiver would receive the appropriate type of Medicaid-funded institutional care for the level of care specified for this waiver.
- **H. Reporting:** The State assures that annually it will provide CMS with information concerning the impact of the waiver on the type, amount and cost of services provided under the Medicaid State plan and on the health and welfare of waiver participants. This information will be consistent with a data collection plan designed by CMS.
- I. Habilitation Services. The State assures that prevocational, educational, or supported employment services, or a combination of these services, if provided as habilitation services under the waiver are: (1) not otherwise available to the individual through a local educational agency under the Individuals with Disabilities Education Improvement Act of 2004 (IDEA) or the Rehabilitation Act of 1973; and, (2) furnished as part of expanded habilitation services.
- J. Services for Individuals with Chronic Mental Illness. The State assures that federal financial participation (FFP) will not be claimed in expenditures for waiver services including, but not limited to, day treatment or partial hospitalization, psychosocial rehabilitation services, and clinic services provided as home and community-based services to individuals with chronic mental illnesses if these individuals, in the absence of a waiver, would be placed in an IMD and are: (1) age 22 to 64; (2) age 65 and older and the State has not included the optional Medicaid benefit cited in 42 CFR §440.140; or (3) age 21 and under and the State has not included the optional Medicaid benefit cited in 42 CFR §440.160.

#### 6. Additional Requirements

#### Note: Item 6-I must be completed.

- **A. Service Plan**. In accordance with 42 CFR §441.301(b)(1)(i), a participant-centered service plan (of care) is developed for each participant employing the procedures specified in **Appendix D**. All waiver services are furnished pursuant to the service plan. The service plan describes: (a) the waiver services that are furnished to the participant, their projected frequency and the type of provider that furnishes each service and (b) the other services (regardless of funding source, including State plan services) and informal supports that complement waiver services in meeting the needs of the participant. The service plan is subject to the approval of the Medicaid agency. Federal financial participation (FFP) is not claimed for waiver services furnished prior to the development of the service plan or for services that are not included in the service plan.
- **B.** Inpatients. In accordance with 42 CFR §441.301(b)(1)(ii), waiver services are not furnished to individuals who are in-patients of a hospital, nursing facility or ICF/IID.

FSW – Appendix A Page 8 of 22

**C. Room and Board**. In accordance with 42 CFR §441.310(a)(2), FFP is not claimed for the cost of room and board except when: (a) provided as part of respite services in a facility approved by the State that is not a private residence or (b) claimed as a portion of the rent and food that may be reasonably attributed to an unrelated caregiver who resides in the same household as the participant, as provided in **Appendix I**.

- **D.** Access to Services. The State does not limit or restrict participant access to waiver services except as provided in Appendix C.
- **E.** Free Choice of Provider. In accordance with 42 CFR §431.151, a participant may select any willing and qualified provider to furnish waiver services included in the service plan unless the State has received approval to limit the number of providers under the provisions of §1915(b) or another provision of the Act.
- **F. FFP Limitation**. In accordance with 42 CFR §433 Subpart D, FFP is not claimed for services when another third-party (e.g., another third party health insurer or other federal or state program) is legally liable and responsible for the provision and payment of the service. FFP also may not be claimed for services that are available without charge, or as free care to the community. Services will not be considered to be without charge, or free care, when (1) the provider establishes a fee schedule for each service available and (2) collects insurance information from all those served (Medicaid, and non-Medicaid), and bills other legally liable third party insurers. Alternatively, if a provider certifies that a particular legally liable third party insurer does not pay for the service(s), the provider may not generate further bills for that insurer for that annual period.
- **G. Fair Hearing:** The State provides the opportunity to request a Fair Hearing under 42 CFR §431 Subpart E, to individuals: (a) who are not given the choice of home and community-based waiver services as an alternative to institutional level of care specified for this waiver; (b) who are denied the service(s) of their choice or the provider(s) of their choice; or (c) whose services are denied, suspended, reduced or terminated. **Appendix F** specifies the State's procedures to provide individuals the opportunity to request a Fair Hearing, including providing notice of action as required in 42 CFR §431.210.
- **H. Quality Improvement.** The State operates a formal, comprehensive system to ensure that the waiver meets the assurances and other requirements contained in this application. Through an ongoing process of discovery, remediation and improvement, the State assures the health and welfare of participants by monitoring: (a) level of care determinations; (b) individual plans and services delivery; (c) provider qualifications; (d) participant health and welfare; (e) financial oversight and (f) administrative oversight of the waiver. The State further assures that all problems identified through its discovery processes are addressed in an appropriate and timely manner, consistent with the severity and nature of the problem. During the period that the waiver is in effect, the State will implement the Quality Improvement Strategy specified throughout the application and in **Appendix H**.
- I. Public Input. Describe how the State secures public input into the development of the waiver:

Listening sessions conducted in 2014 by independent consultants informed DDA's pursuit of this waiver as families expressed interest in gaining access to nimble, responsive and flexible supports.

The waiver application was developed based on input from individuals on the DDA Waiting List and their families, the Family Supports Waiver Steering Committee, Developmental Disabilities Coalition Survey and recommendations, independent consultants national research, public regional input forums conducted June 16, 2017 through June 22, 2017, and submitted comments.

In partnership with the Developmental Disabilities Coalition, the Developmental Disabilities Administration first sought national expertise in the development of the initial framework for the Family Supports Waiver. The DD Coalition in Maryland includes Maryland's Developmental Disabilities Council, Maryland's Protection and Advocacy Agency, People on the Go of Maryland (a self-advocate led organization), Maryland Association of Community Services (the largest provider

FSW – Appendix A Page 9 of 22

association in Maryland) and the Arc of Maryland.

The DDA formed a Family Supports Waiver Steering committee to provide input regarding services to be included in the waiver and input on recommendations from other stakeholders (e.g. the Developmental Disabilities Coalition, consultants, and public forums). The committee is comprised of a diverse representation of parents/caregivers including age of parent, age of children, culture, disability, regional residence, and relationship such as grandparents and a foster father.

Per the DDA's request, the Developmental Disabilities Coalition fielded a widely distributed public survey seeking input on: (1) the types of supports and services children (young, elementary, middle school, and high school) with developmental disabilities need in their homes; (2) the types of supports children with developmental disabilities need in their communities; (3) the types of supports and services children with developmental disabilities need after school, in the evening, or on the weekend; (4) other types of supports and services children with developmental disabilities need; (5) types of supports and services family members (parents, siblings, etc.) need; and (6) Other thoughts, suggestions, and challenges.

The DDA utilized an independent consultant to research 22 states administering community support and family support waivers programs and shared results with both the Family Supports Waiver Steering Committee and the Developmental Disabilities Coalition.

The DDA established a dedicated Family Supports Waiver webpage and posted information about the program's goals, draft service proposals, public forum meetings, draft waiver application, and public presentations including at the ARC of Maryland Annual Conference, the Family Supports Waiver Steering Committee meeting, and public forums presentation. The website is located at: https://dda.health.maryland.gov/Pages/DDA\_FAMILY\_SUPPORTS\_Waiver.aspx

The DDA announced and conducted regional public forums June 19 - 22, 2017 where information about the process and draft service descriptions were shared and input on ways to enhance service proposals and provider qualifications were sought.

The Maryland Urban Indian Organization (UIO) for Tribal Consultation was notified on June 12, 2017 of the upcoming posting of the Waiver application.

The DDA sent out information to all stakeholders and partners regarding Waiver application posting and request for public input on 6/30/17.

Request for public input was also posted in the Maryland Register (Issue Date: 6/26/17) which is available electronically, hard copies, and different languages and formats to ensure accessibility statewide at the local health departments, DDA Headquarter Office and DDA Regional Offices.

- **J. Notice to Tribal Governments**. The State assures that it has notified in writing all federally-recognized Tribal Governments that maintain a primary office and/or majority population within the State of the State's intent to submit a Medicaid waiver request or renewal request to CMS at least 60 days before the anticipated submission date as provided by Presidential Executive Order 13175 of November 6, 2000. Evidence of the applicable notice is available through the Medicaid Agency.
- K. Limited English Proficient Persons. The State assures that it provides meaningful access to waiver services by Limited English Proficient persons in accordance with: (a) Presidential Executive Order 13166 of August 11, 2000 (65 FR 50121) and (b) Department of Health and Human Services "Guidance to Federal Financial Assistance Recipients Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons" (68 FR 47311 August 8, 2003).

FSW – Appendix A Page 10 of 22

**Appendix B** describes how the State assures meaningful access to waiver services by Limited English Proficient persons.

#### 7. Contact Person(s)

A. The Medicaid agency representative with whom CMS should communicate regarding the waiver is:

Last Name:	Hutchinson						
First Name:	Marlana						
Title:	Deputy Director, Nursing and Waiver Services						
Agency:	Maryland Department of Health – Office of Health Services						
Address:	201 West Preston Street, 1 <sup>st</sup> Floor						
Address 2:							
City:	Baltimore						
State:	Maryland						
Zip:	21201						
Phone:	(410) 767-4003 <b>Ext: TTY</b>						
Fax:	(410) 333-6547						
E-mail:	marlana.hutchinson@maryland.gov						

**B.** If applicable, the State operating agency representative with whom CMS should communicate regarding the waiver is:

Last Name:	Workman					
First Name:	Rhonda					
Title:	Director of Federal Programs					
Agency:	Maryland Department of Health – Developmental Disabilities Administration					
Address:	201 West Preston Street, 4 <sup>th</sup> Floor					
Address 2:						
City:	Baltimore					
State:	Maryland					
Zip:	21201					
Phone:	(410) 767-8692 <b>Ext: TTY</b>					
Fax:	(410) 333-5850					
E-mail:	Rhonda.Workman@maryland.gov					

FSW – Appendix A Page 11 of 22

#### 8. Authorizing Signature

This document, together with Appendices A through J, constitutes the State's request for a waiver under §1915(c) of the Social Security Act. The State assures that all materials referenced in this waiver application (including standards, licensure and certification requirements) are *readily* available in print or electronic form upon request to CMS through the Medicaid agency or, if applicable, from the operating agency specified in Appendix A. Any proposed changes to the waiver will be submitted by the Medicaid agency to CMS in the form of waiver amendments.

Upon approval by CMS, the waiver application serves as the State's authority to provide home and community-based waiver services to the specified target groups. The State attests that it will abide by all provisions of the approved waiver and will continuously operate the waiver in accordance with the assurances specified in Section 5 and the additional requirements specified in Section 6 of the request.

**Submission** 

Signature:

		_   Dat	<b>.</b>				
State Medicai	d Director or Desi	gnee					
Note: The Signature Medicaid Director si			automa	tically co	mplete	ed when the	State
Last Name:	donnes the applic	<u>auon.</u>					
First Name:							
Title:							
Agency:							
Address:							
Address 2:							
City:							
State:							
Zip:							
Phone:							
Fax:							
E-mail:							

FSW – Appendix A Page 12 of 22

#### **Attachment #1: Transition Plan**

Specify the transition plan for the waiver:

Not applicable		

#### **Attachment #2: Home and Community-Based Settings Waiver Transition Plan**

Specify the state's process to bring this waiver into compliance with federal home and community-based (HCB) settings requirements at 42 CFR 441.301(c)(4)-(5), and associated CMS guidance.

Consult with CMS for instructions before completing this item. This field describes the status of a transition process at the point in time of submission. Relevant information in the planning phase will differ from information required to describe attainment of milestones.

To the extent that the state has submitted a statewide HCB settings transition plan to CMS, the description in this field may reference that statewide plan. The narrative in this field must include enough information to demonstrate that this waiver complies with federal HCB settings requirements, including the compliance and transition requirements at 42 CFR 441.301(c)(6), and that this submission is consistent with the portions of the statewide HCB settings transition plan that are germane to this waiver. Quote or summarize germane portions of the statewide HCB settings transition plan as required.

Note that Appendix C-5 <u>HCB Settings</u> describes settings that do not require transition; the settings listed there meet federal HCB setting requirements as of the date of submission. Do not duplicate that information here.

Update this field and Appendix C-5 when submitting a renewal or amendment to this waiver for other purposes. It is not necessary for the state to amend the waiver solely for the purpose of updating this field and Appendix C-5. At the end of the state's HCB settings transition process for this waiver, when all waiver settings meet federal HCB setting requirements, enter "Completed" in this field, and include in Section C-5 the information on all HCB settings in the waiver.

Not applicable	
Additional Needed Information (Optional)	
Provide additional needed information for the waiver (optional):	

State:	
Effective Date	

FSW – Appendix A Page 13 of 22

### **Appendix A: Waiver Administration and Operation**

**1. State Line of Authority for Waiver Operation.** Specify the state line of authority for the operation of the waiver (*select one*):

•	The waiver is operated by the State Medicaid agency. Specify the Medicaid agency division/un that has line authority for the operation of the waiver program ( <i>select one</i> ):						
	0	The Medical Assistance Unit (specify the uname) (Do not complete Item A-2)	nit				
	•	Another division/unit within the State Med	icaid agency that is separate from the Medical				
		Assistance Unit. Specify the division/unit name.	Developmental Disabilities Administration (DDA)				
		This includes administrations/divisions under the umbrella agency that has been identified as the Single State Medicaid Agency. ( <i>Complete item A-2-a</i> )					
0		e waiver is operated by a separate agency dicaid agency. Specify the division/unit nam	of the State that is not a division/unit of the ne:				
	the to t	In accordance with 42 CFR §431.10, the Medicaid agency exercises administrative discretion in the administration and supervision of the waiver and issues policies, rules and regulations related to the waiver. The interagency agreement or memorandum of understanding that sets forth the authority and arrangements for this policy is available through the Medicaid agency to CMS upon request. ( <i>Complete item A-2-b</i> ).					

#### 2. Oversight of Performance.

**a.** Medicaid Director Oversight of Performance When the Waiver is Operated by another Division/Unit within the State Medicaid Agency. When the waiver is operated by another division/administration within the umbrella agency designated as the Single State Medicaid Agency. Specify (a) the functions performed by that division/administration (i.e., the Developmental Disabilities Administration within the Single State Medicaid Agency), (b) the document utilized to outline the roles and responsibilities related to waiver operation, and (c) the methods that are employed by the designated State Medicaid Director (in some instances, the head of umbrella agency) in the oversight of these activities.

The Office of Health Services is the designated State Medicaid Agency (SMA) that oversees and provides technical assistance regarding waiver activities conducted by the DDA and its designees. The SMA serves as the point of contact with the Centers for Medicare and Medicaid Services (CMS) with programmatic expertise and support from DDA.

The DDA and/or its designees are responsible for the day-to-day operations including but not limited to monitoring and/or assisting with processing/enrolling participants into the waiver, reviewing and approving DDA provider licensure applications, monitoring claims, and assuring participants receive quality care and services based on the assurances/requirements. The DDA is responsible for collecting, trending, prioritizing and determining the need for system improvements.

State:	
Effective Date	

FSW – Appendix A Page 14 of 22

The SMA will meet regularly with DDA to discuss waiver performance and quality enhancement opportunities. Furthermore, the DDA will provide the SMA with regular reports on program performance, and the SMA will review all waiver-related policies issued. The SMA will continually monitor DDA's performance (and oversight) of all delegated functions through this data-driven approach and will work collaboratively with DDA to remediate any identified issues with operational performance and to develop successful and sustainable system improvements. The SMA and the DDA problem solve solutions guided by waiver assurances and the needs of waiver participants. The SMA will provide guidance to DDA regarding recommended changes in policies, procedures, and systems.

A detailed Interagency Agreement (IA) outlines the roles and responsibilities related to waiver operation and those functions of the division within the SMA with operational and oversight responsibilities.

b. Medicaid Agency Oversight of Operating Agency Performance. When the waiver is not operated by the Medicaid agency, specify the functions that are expressly delegated through a memorandum of understanding (MOU) or other written document, and indicate the frequency of review and update for that document. Specify the methods that the Medicaid agency uses to ensure that the operating agency performs its assigned waiver operational and administrative functions in accordance with waiver requirements. Also specify the frequency of Medicaid agency assessment of operating agency performance:

Not applicable

- **3.** Use of Contracted Entities. Specify whether contracted entities perform waiver operational and administrative functions on behalf of the Medicaid agency and/or the operating agency (if applicable) (select one):
  - Yes. Contracted entities perform waiver operational and administrative functions on behalf of the Medicaid agency and/or operating agency (if applicable). Specify the types of contracted entities and briefly describe the functions that they perform. *Complete Items A-5 and A-6.*

The DDA currently contracts with community organizations for the following:

Participant Waiver Enrollment

The DDA contracts with independent community organizations and local health departments to perform intake activities, including taking applications to enter the waiver and referrals to county, local, State, and federal programs and resources.

Support Intensity Scale SIS®

The DDA contracts with an independent community organization to conduct the Support Intensity Scale SIS®. The SIS® is an assessment of an individual's needs to support independence. It focuses on the individual's current level of support needs instead of focusing on skills or abilities they may not currently demonstrate; and it's used as a planning guide in the development of the individual's person-centered plan.

**Quality Assurance** 

The DDA contracts with independent community organizations to conduct and analyze results from the National Core Indicator (NCI) surveys.

State:	
Effective Date	

FSW – Appendix A Page 15 of 22

System Training The DDA contracts with independent community organizations to provide trainings for individuals, family members, community providers, Coordinators of Community Services, DDA staff and others related to various topics to support service delivery (i.e. person-center planning), health and welfare (i.e. choking prevention), and workforce development (i.e. alternative communication methods). Research and Analysis The DDA contracts with independent community organizations and higher education for research and analysis of waiver service data, trends, options to support waiver assurances, financial strategies, and rates. Fiscal Management Services The DDA contracts with independent community organization for fiscal management services to support participants that are self-directing their services. Health Risk Screen Tool The DDA utilizes the electronic Health Risk Screen Tool (HRST) to identify health and safety risk factors for participants and to assist with determining health related support needs and training. Long Term Services and Supports The Department contracts with information technology organizations for design, revisions, and support of the database that supports waiver operations.

No. Contracted entities do not perform waiver operational and administrative functions

**4. Role of Local/Regional Non-State Entities**. Indicate whether local or regional non-state entities perform waiver operational and administrative functions and, if so, specify the type of entity (*Select one*):

on behalf of the Medicaid agency and/or the operating agency (if applicable).

Not	applicable		
<b>Applicable</b> - Local/regional non-state agencies perform waiver operational and administrative functions. Check each that applies:			
	<b>Local/Regional non-state public agencies</b> conduct waiver operational and administrative functions at the local or regional level. There is an <b>interagency agreement or memorandum of understanding</b> between the Medicaid agency and/or the operating agency (when authorized by the Medicaid agency) and each local/regional non-state agency that sets forth the responsibilities and performance requirements of the local/regional agency. The interagency agreement or memorandum of understanding is available through the Medicaid agency or the operating agency (if applicable). <i>Specify the nature of these agencies and complete items A-5 and A-6</i> :		
	<b>Local/Regional non-governmental non-state entities</b> conduct waiver operational and administrative functions at the local or regional level. There is a contract between the Medicaid agency and/or the operating agency (when authorized by the Medicaid agency) and each local/regional non-state entity that sets forth the responsibilities and performance requirements of the local/regional entity. The <b>contract(s)</b> under which private entities		

State:	
Effective Date	

0

FSW – Appendix A Page 16 of 22

conduct waiver operational functions are available to CMS upon request through the Medicaid agency or the operating agency (if applicable). <i>Specify the nature of these entities and complete items A-5 and A-6</i> :

5. Responsibility for Assessment of Performance of Contracted and/or Local/Regional Non-State Entities. Specify the state agency or agencies responsible for assessing the performance of contracted and/or local/regional non-state entities in conducting waiver operational and administrative functions:

The DDA is responsible for monitoring all contracts pertaining to waiver operation and administration.

**6. Assessment Methods and Frequency.** Describe the methods that are used to assess the performance of contracted and/or local/regional non-state entities to ensure that they perform assigned waiver operational and administrative functions in accordance with waiver requirements. Also specify how frequently the performance of contracted and/or local/regional non-state entities is assessed:

The DDA has a dedicated procurement function providing oversight of contracts and MOUs. Standard practice includes assignment of a contract monitor to provide technical oversight for each agreement, specific waiver administration, and operational functions. Performance and deliverable requirements are noted in recruitment/procurement documents, provider agreements, contracts, and Memorandum of Understanding (MOU) with which delineate service expectations and outcomes, roles, responsibilities, and monitoring. Monitoring is conducted by DDA staff and contract performance is assessed on an ongoing basis depending on the specific contract requirements, but no less frequently than annually.

**7. Distribution of Waiver Operational and Administrative Functions.** In the following table, specify the entity or entities that have responsibility for conducting each of the waiver operational and administrative functions listed (*check each that applies*):

In accordance with 42 CFR §431.10, when the Medicaid agency does not directly conduct a function, it supervises the performance of the function and establishes and/or approves policies that affect the function. All functions not performed directly by the Medicaid agency must be delegated in writing and monitored by the Medicaid Agency. Note: More than one box may be checked per item. Ensure that Medicaid is checked when the Single State Medicaid Agency (1) conducts the function directly; (2) supervises the delegated function; and/or (3) establishes and/or approves policies related to the function.

Function	Medicaid Agency	Other State Operating Agency	Contracted Entity	Local Non- State Entity
Participant waiver enrollment	Ø			
Waiver enrollment managed against approved limits	Ø			
Waiver expenditures managed against approved levels	Ø		V	
Level of care evaluation	Ø		Ø	
Review of Participant service plans				

State:	
Effective Date	

FSW – Appendix A Page 17 of 22

Prior authorization of waiver services	V		
Utilization management	Ø		
Qualified provider enrollment	Ø		
Execution of Medicaid provider agreements	Ø		
Establishment of a statewide rate methodology	Ø	Ø	
Rules, policies, procedures and information development governing the waiver program	V		
Quality assurance and quality improvement activities	Ø	Ø	

#### **Quality Improvement: Administrative Authority of the Single State Medicaid Agency**

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

#### a. Methods for Discovery: Administrative Authority

The Medicaid Agency retains ultimate administrative authority and responsibility for the operation of the waiver program by exercising oversight of the performance of waiver functions by other state and local/regional non-state agencies (if appropriate) and contracted entities..

#### *i* Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance complete the following. Performance measures for administrative authority should not duplicate measures found in other appendices of the waiver application. As necessary and applicable, performance measures should focus on:

- Uniformity of development/execution of provider agreements throughout all geographic areas covered by the waiver
- Equitable distribution of waiver openings in all geographic areas covered by the waiver
- Compliance with HCB settings requirements and other new regulatory components (for waiver actions submitted on or after March 17, 2014).

Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

State:	
Effective Date	

FSW – Appendix A Page 18 of 22

Performance Measure:	AA - PM1: Number and per the SMA, in the correct form DDA in the correct format SMA.	mat and timely. $N=\#$ of $Q_{i}$ and timely. $D=\#$ of $Q_{i}$ ualit	uality Reports submitted by ty Reports received by the
	e) (Several options are listed	in the on-line application):	OHS
If 'Other' is selected, spe	ecify:		
	Responsible Party for data collection/generation (check each that applies)	Frequency of data collection/generation: (check each that applies)	Sampling Approach (check each that applies)
	☑ State Medicaid Agency	□Weekly	<b>1</b> 00% Review
	☐ Operating Agency	$\square$ Monthly	□ Less than 100% Review
	☐ Sub-State Entity	☐ Quarterly	☐ Representative Sample; Confidence Interval =
	□ Other Specify:	<b>⊠</b> Annually	
		☐ Continuously and	☐ Stratified:
		Ongoing	Describe Group:
		□ Other	
		Specify:	
			$\square$ Other Specify:
Performance Measure:	AA - PM2: Number and per that are executed in accord agency. N = # of providers in accordance with standar providers	ance with standards establi with Medicaid Provider Ag	ished by the Medicaid greements that are executed
Data Source (Select one	(Several options are listed	in the on-line application):	OHS
If 'Other' is selected, spe		••	
	Responsible Party for data collection/generation (check each that applies)	Frequency of data collection/generation: (check each that applies)	Sampling Approach (check each that applies)
	☑ State Medicaid Agency	□Weekly	☑100% Review
	□Operating Agency	$\square$ Monthly	☐ Less than 100% Review
	☐ Sub-State Entity	☑Quarterly	☐ Representative Sample; Confidence Interval =
	□ Other Specify:	<b>☑</b> Annually	
		☐ Continuously and Ongoing ☐ Other	☐ Stratified: Describe Group:
		Specify:	☐ Other Specify:

State:	
Effective Date	

FSW – Appendix A Page 19 of 22

Performance Measure:	AA - PM3: Number and per Number and percent of wai of waiver policies issued.		
Data Source (Select one	(Several options are listed	in the on-line application):	
If 'Other' is selected, spe	ecify:		
	Responsible Party for data collection/generation (check each that applies)	Frequency of data collection/generation: (check each that applies)	Sampling Approach (check each that applies)
	☑ State Medicaid Agency	□Weekly	<b>1</b> 00% Review
	□Operating Agency	$\square$ Monthly	$\square$ Less than 100% Review
	☐ Sub-State Entity	☐ Quarterly	☐ Representative Sample; Confidence Interval =
	□ Other Specify:	<b>⊠</b> Annually	
		☑Continuously and Ongoing ☐ Other	☐ Stratified: Describe Group:
		Specify:	
			$\square$ Other Specify:
	AA - PM4: Number and per specifically monitor progre meetings held during the fis measures. D = # of quarter (Several options are listed	ss of performance measure scal year that focused on m ly meeting scheduled durin	s. N = # of quarterly onitoring of performance g the fiscal year.
If 'Other' is selected, spe	ecify:		
	Responsible Party for data collection/generation (check each that applies)	Frequency of data collection/generation: (check each that applies)	Sampling Approach (check each that applies)
	☑ State Medicaid Agency	□Weekly	√100% Review
	☐ Operating Agency	$\square$ Monthly	☐ Less than 100% Review
	☐ Sub-State Entity	☑ Quarterly	$\square$ Representative Sample; Confidence Interval =
	☐ Other Specify:	☑Annually	
		☐ Continuously and Ongoing ☐ Other Specify:	☐ Stratified: Describe Group:
		1 - 00	☐ Other Specify:

State:	
Effective Date	

FSW – Appendix A Page 20 of 22

Performance	AA - PM5: Number and per	rcent of Type 1 incidents oj	f abuse, neglect or
Measure:	exploitation reviewed that did not require technical assistance or intervention by		
	the SMA. $N = \#$ of Type 1 incidents of abuse, neglect or exploitation reviewed		
	that did not require technic	al assistance or interventio	on by the SMA. $D = Number$
	of Type 1 incidents of abuse	e, neglect or exploitation re	eviewed by the SMA.
Data Source (Select one	) (Several options are listed	in the on-line application):	OHS
If 'Other' is selected, spe	ecify:		
	Responsible Party for	Frequency of data	Sampling Approach
	data	collection/generation:	(check each that applies)
	collection/generation	(check each that	
	(check each that applies)	applies)	
	☑ State Medicaid Agency	□Weekly	√100% Review
	$\square$ Operating Agency	$\square$ Monthly	☐ Less than 100% Review
	$\square$ Sub-State Entity	<b> Ø</b> Quarterly	$\square$ Representative Sample;
		<del></del>	Confidence Interval =
	□ Other	<b>☑</b> Annually	
	Specify:		
		Continuously and	☐ Stratified:
		Ongoing	Describe Group:
		□ Other	
		Specify:	
			$\square$ Other Specify:
D 0			
Performance	AA - PM6: Number and pe		
Measure:			vestigations reviewed by the
	SMA the met requirements.	D = # of on-site aeath in	vestigations reviewed by the
	CMA		
D ( C (C )	SMA	• 1 1 1 1 1 1	OHG
	) (Several options are listed	in the on-line application):	OHS
Data Source (Select one If 'Other' is selected, spe	) (Several options are listed ecify:		1
	) (Several options are listed ecify:  Responsible Party for	Frequency of data	Sampling Approach
	) (Several options are listed ecify:  Responsible Party for data	Frequency of data collection/generation:	1
	) (Several options are listed ecify:  Responsible Party for data collection/generation	Frequency of data collection/generation: (check each that	Sampling Approach
	) (Several options are listed ecify:  Responsible Party for data  collection/generation (check each that applies)	Frequency of data collection/generation: (check each that applies)	Sampling Approach (check each that applies)
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  State Medicaid Agency	Frequency of data collection/generation: (check each that applies)  \( \sum \) Weekly	Sampling Approach (check each that applies)  □100% Review
	) (Several options are listed ecify:  Responsible Party for data  collection/generation (check each that applies)  ☐ State Medicaid Agency  ☐ Operating Agency	Frequency of data collection/generation: (check each that applies)  Weekly Monthly	Sampling Approach (check each that applies)  □100% Review □Less than 100% Review
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  State Medicaid Agency	Frequency of data collection/generation: (check each that applies)  \( \sum \) Weekly	Sampling Approach (check each that applies)  □100% Review □Less than 100% Review □ Representative
	) (Several options are listed ecify:  Responsible Party for data  collection/generation (check each that applies)  ☐ State Medicaid Agency  ☐ Operating Agency	Frequency of data collection/generation: (check each that applies)  Weekly Monthly	Sampling Approach (check each that applies)  □100% Review □ Less than 100% Review □ Representative Sample; Confidence
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  ☐ Weekly ☐ Monthly  ☑ Quarterly	Sampling Approach (check each that applies)  □100% Review □Less than 100% Review □ Representative
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly Monthly	Sampling Approach (check each that applies)  □100% Review □ Less than 100% Review □ Representative Sample; Confidence
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly Monthly Quarterly	Sampling Approach (check each that applies)  □100% Review □Less than 100% Review □ Representative Sample; Confidence Interval =
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly Monthly  Quarterly	Sampling Approach (check each that applies)  ☐ 100% Review ☐ Less than 100% Review ☐ Representative Sample; Confidence Interval =  ☐ Stratified:
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly Monthly  Quarterly  Annually  Continuously and Ongoing	Sampling Approach (check each that applies)  □100% Review □Less than 100% Review □ Representative Sample; Confidence Interval =
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly  Monthly  Quarterly  Annually  Continuously and Ongoing  Other	Sampling Approach (check each that applies)  ☐ 100% Review ☐ Less than 100% Review ☐ Representative Sample; Confidence Interval =  ☐ Stratified:
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly Monthly  Quarterly  Annually  Continuously and Ongoing	Sampling Approach (check each that applies)  \$\sigma 100\% \text{Review}\$  \$\sigma \text{Representative}\$  Sample; Confidence Interval =  \$\sigma \text{Stratified:}\$  Describe Group:
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly  Monthly  Quarterly  Annually  Continuously and Ongoing  Other	Sampling Approach (check each that applies)  □100% Review □Less than 100% Review □Representative Sample; Confidence Interval =  □Stratified: Describe Group:
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly  Monthly  Quarterly  Annually  Continuously and Ongoing  Other	Sampling Approach (check each that applies)  D100% Review DLess than 100% Review Sample; Confidence Interval =  Dstratified: Describe Group:  Dother Specify: 5% random sample of on-
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly  Monthly  Quarterly  Annually  Continuously and Ongoing  Other	Sampling Approach (check each that applies)  D100% Review DLess than 100% Review Sample; Confidence Interval =  Describe Group:  Dother Specify: 5% random sample of onsite death
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly  Monthly  Quarterly  Annually  Continuously and Ongoing  Other	Sampling Approach (check each that applies)  □ 100% Review □ Less than 100% Review □ Representative Sample; Confidence Interval =  □ Stratified: Describe Group:  □ Other Specify: 5% random sample of onsite death investigations
	) (Several options are listed ecify:  Responsible Party for data collection/generation (check each that applies)  ☐ State Medicaid Agency ☐ Operating Agency ☐ Sub-State Entity	Frequency of data collection/generation: (check each that applies)  Weekly  Monthly  Quarterly  Annually  Continuously and Ongoing  Other	Sampling Approach (check each that applies)  D100% Review DLess than 100% Review Sample; Confidence Interval =  Describe Group:  Dother Specify: 5% random sample of onsite death

State:	
Effective Date	

FSW – Appendix A Page 21 of 22

ii If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

#### b. Methods for Remediation/Fixing Individual Problems

*i* Describe the State's method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

The Office of Health Services (OHS) within the State Medicaid Agency (SMA) is responsible for ensuring that the DDA performs its assigned waiver operational and administrative functions in accordance with the waiver requirements, and as such has developed communication and reporting mechanisms to track performance measures.

The DDA submits an Annual Quality Report to the SMA. It is a report on the status of waiver performance measures and includes discovery findings, remediation strategies, challenges and system improvements associated with the each waiver assurance including Level of Care, Service Plan, Qualified Providers, Health and Welfare, Financial Accountability, and Administration. The report includes any barriers to data collection and remediation steps. The OHS, upon review of the report, will meet with DDA to address problems and barriers. Guidance from OHS to DDA regarding changes in policies, procedures, etc. will be dependent upon the problems/barriers identified. OHS and DDA communicate regularly and meet quarterly to discuss performance measures. If problems are identified regarding delegated functions, OHS and DDA problem-solve solutions guided by waiver assurances and the needs of waiver participants with ultimate approval of such solutions determined by OHS.

#### ii Remediation Data Aggregation

Remediation-related	Responsible Party (check	Frequency of data
Data Aggregation and	each that applies)	aggregation and
Analysis (including		analysis:
trend identification)		(check each that applies)
	<b>☑</b> State Medicaid Agency	□Weekly
	☑ Operating Agency	$\square$ Monthly
	☐ Sub-State Entity	<b>Ø</b> Quarterly
	□ Other	<b>☑</b> Annually
	Specify:	
		☐ Continuously and
		Ongoing
		□ Other
		Specify:

State:	
Effective Date	

FSW – Appendix A Page 22 of 22

	777.	7.
<i>c</i> .	Tim	elines
ι.	1 1111	eunes

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Administrative Authority that are currently non-operational.

$\square$	No
0	Yes

Please provide a detailed strategy for assuring Administrative Authority, the specific timeline for implementing identified strategies, and the parties responsible for its operation.